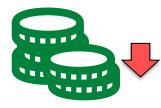
## Council housing performance Quarter 1 2021/22 (Apr to Jun 2021)



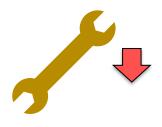




7.9 weeks Waiting time for adaptations

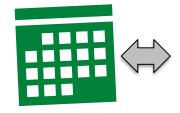


88 days Empty home re-let time

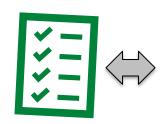




**36 days** To complete routine repairs



97.9% Repairs appointments kept



**100%** Gas safety compliance



97.7% Emergency

repairs within 24 hours



98% Tenants satisfied with repairs **0** 

**91%** Lifts restored to service within 24 hours

Performance since previous quarter is:









29

## Quarter 4 2020/21 council housing performance – key trends

## Top 5 scores (compared to target)

- 1. Major adaptations average time to approve applications (7.9 weeks vs 10 week target)
- 2. Tenants satisfied with repairs (98% vs 96% target)
- 3. Repairs appointments kept (97.9% vs 97% target)
- 4. Rent collected from council tenants (96.38% vs 95% target)
- 5. Council homes with a valid Landlord's Gas Safety Record (100% vs 100% target)

#### Bottom 5 scores (compared to target)

- 1. Average re-let time excluding time spent in major works (88 days vs 21 day target)
- 2. Lifts average time taken to respond (5.2 hours vs 2 hour target)
- 3. Average time to complete routine repairs (36 days vs 15 day target)
- 4. Surveyed ASB victims satisfied with how their case was handled (50% vs 85% target)
- 5. Routine repairs completed within 28 calendar days (69.7% vs 92% target)

#### 5 biggest improvements (since previous quarter)

- 1. Average re-let time excluding time spent in major works (105 to 88 days)
- 2. Average time to complete routine repairs (41 to 36 days)
- 3. Routine repairs completed within 28 calendar days (65.90% to 69.70%)
- 4. Tenants satisfied with repairs (96% to 98%)
- 5. Four other indicators in joint fifth place remained the same (Appointments kept as proportion of appointments made, Dwellings meeting Decent Homes Standard, Energy efficiency rating of homes, Council homes with a valid Landlord's Gas Safety Record)

### 5 biggest drops (since previous quarter)

- 1. Lifts average time taken to respond (2.8 to 5.2 hours)
- 2. Lifts average time taken to restore service when not within 24 hours (5 to 9 days)
- 3. Major adaptations average time to approve applications (5.6 to 7.9 weeks)
- 4. Surveyed ASB victims satisfied with how their case was handled (67% to 50%)
- 5. Lifts restored to service within 24 hours (96% to 91%)

# DRAFT Committee workplan progress update and Housing performance report Quarter 1 2021/22

This report provides updates on the Housing Committee priorities and work plan for 2019-23, as well as a range of performance indicators. Delivery of a complex Housing service during the Covid-19 crisis has been, and continues to be, a challenge, but staff have worked very hard in difficult circumstances to continue to deliver vital services for council tenants, leaseholders and other residents across the city.

While there continue to be areas of good performance, with 50% (17) of Housing Committee Work Plan objectives on track for delivery and 8 performance indicators on or above target, the ongoing impact of the Covid-19 pandemic and the additional work burdens and priorities this has placed on Housing has inevitably resulted in a drop in performance against some indicators. These include functions such as lettings and routine (non-emergency) repairs which need be delivered differently and are taking longer. The service is keeping its plans to rectify areas where performance has been adversely impacted by the Covid-19 pandemic under regular review.

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Energy efficiency rating of council homes	9, 21
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## **Performance areas**

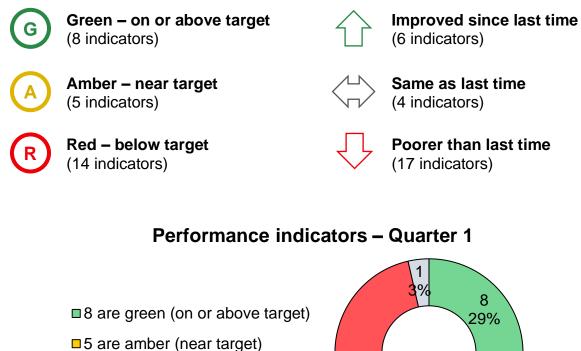
Performance indicators	
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This housing performance report covers Quarter 1 (Q1) of 2021/22 alongside end of year results. It uses red, amber and green ratings to provide an indication of performance.

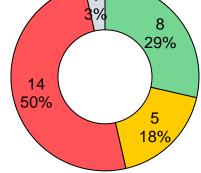
Part one provides an update of performance against the Housing Committee work plan objectives 2019-23:

#### 

Part two presents results for a range of performance indicators across Housing and similarly uses red, amber and green ratings, as well as trend arrows. During Quarter 1, the ratings and trends were as follows:

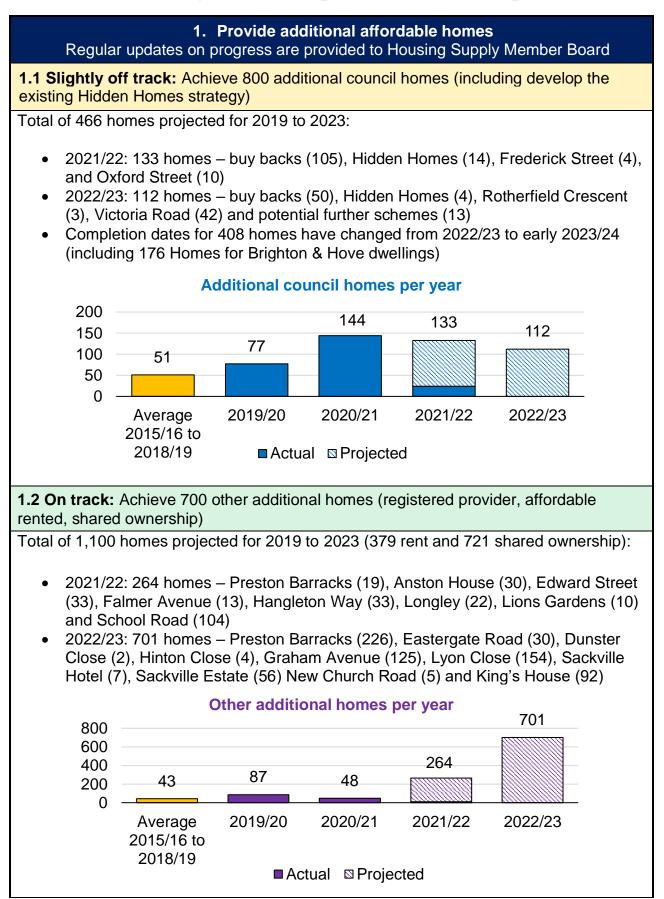


- 14 are red (below target)
- □ 1 is to be confirmed (TBC)



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## Part one: Housing Committee priorities and work plan 2019-23

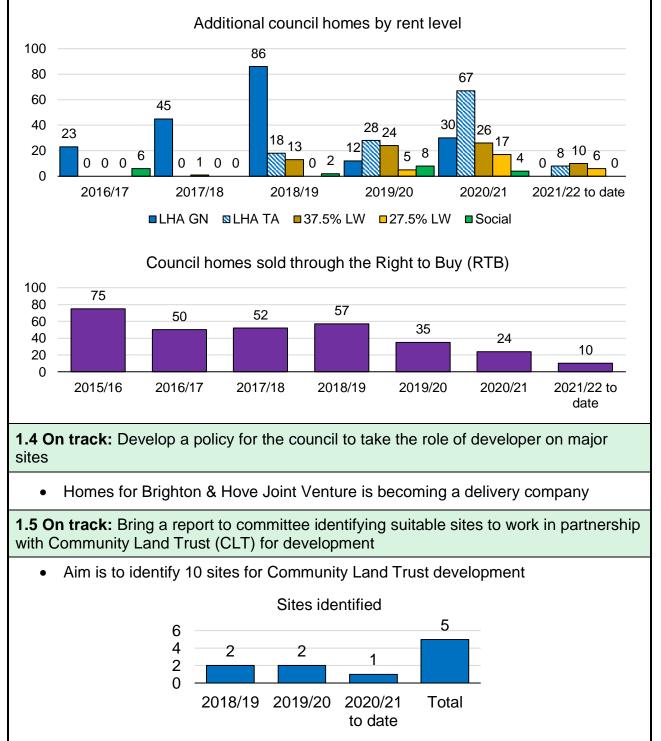


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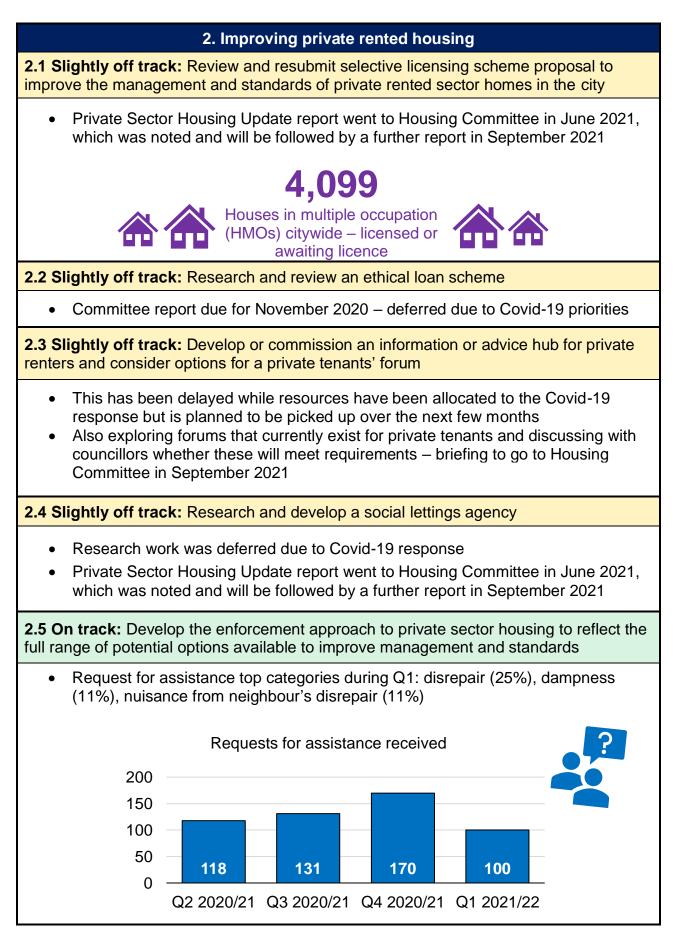
## 1. Provide additional affordable homes Regular updates on progress are provided to Housing Supply Member Board

**1.3 On track:** Review the rent policy to maximise the number of council homes replaced at social or living wage rents (especially those at 27.5% Living Wage)

38% of new general needs council homes (6 of 16) delivered so far during 2021/22 are at social (0) or 27.5% Living Wage rents (6) with the others at 37.5% Living Wage rents (10). The temporary accommodation (TA) council homes are at Local Housing Allowance rates.



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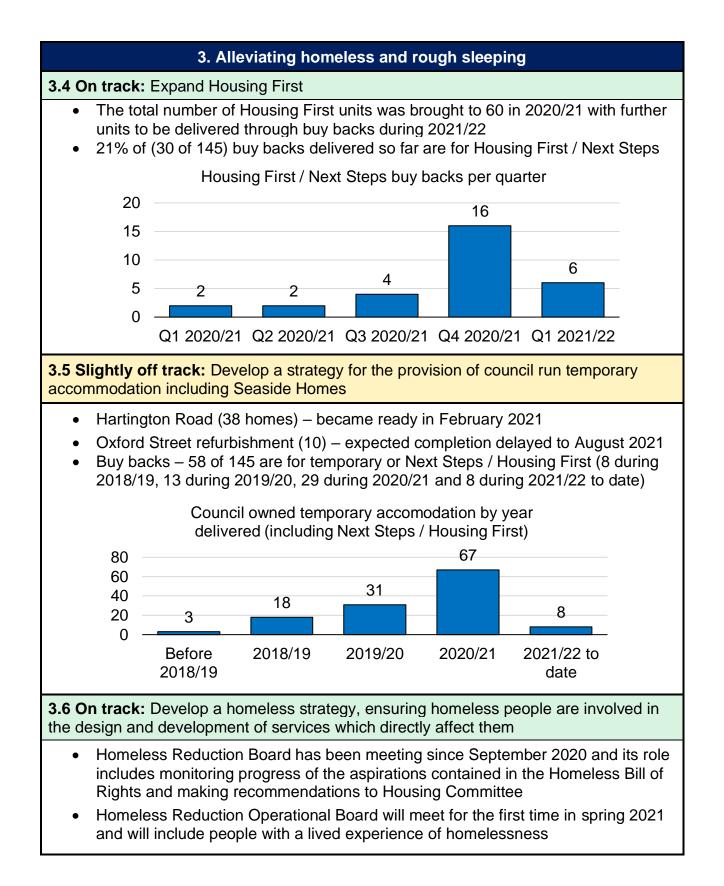
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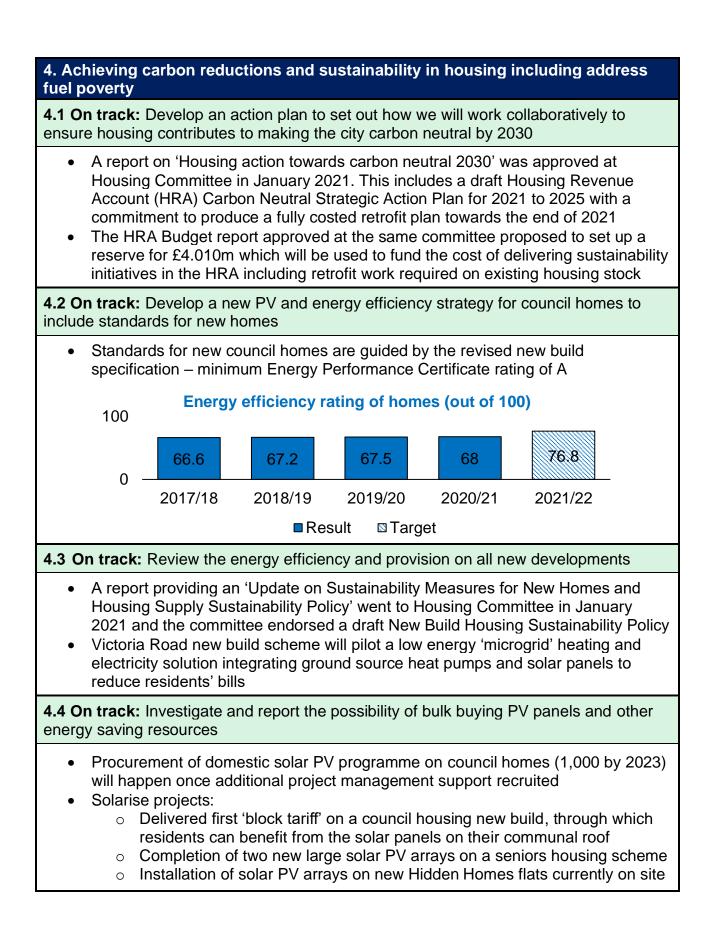
#### 3.1 On track: Develop a rough sleeping strategy (to include partnerships with community homeless and faith projects and delivery of homeless enterprise projects) An update on the Next Steps Accommodation Programme (NSAP) was noted at June 2021 Housing Committee. NSAP is funded through bid approved by Ministry of Housing, Communities & Local Government (MHCLG) for the costs of providing housing and support to all those accommodated due to Covid-19 The number of rough sleeper and other Covid placements has decreased from 392 at end March 2021 to 258 at end June 2021. Of the latter, 90 were 'Covid 1' placements (funded through NSAP, includes verified rough sleepers) and 168 are 'Covid 2' placements (not funded through NSAP) Rough sleeper estimates (yellow) and counts (blue) 178 200 144 150 88 83 78 78 100 66 64 53 43 32 29 30 50 16 16 9 0 Nov Nov Nov Nov Jan Mar May Jul 19 Sep Nov Jan Sep Nov Jan Mar May 15 16 17 18 19 19 19 19 19 20 20 20 21 21 21 The November 2020 figure used a blended methodology of an estimate with a spotlight count. Please note that estimates have only been carried out at times when counts have not been. While it would have been desirable to do both simultaneously and compare them, staff capacity has not allowed this over the last few years 3.2 On track: Review/consult/adopt the Homeless Bill of Rights Values of the Homeless & Rough Sleeper Strategy approved by Housing ٠ Committee in June 2020 align to the Homeless Bill of Rights. Strategy states that 'The Homeless Bill of Rights should be viewed as a standard against which the Council and its partners judge our policies and practices' The Homeless Bill of Rights has since been adopted by full council in March 2021 and is an aspirational document against which to measure services Progress of the aspirations contained in the Homeless Bill of Rights will be monitored by the Homeless Reduction Board **3.3 TBC:** Provide a 365 day night shelter Night shelter closed in early April 2020 on the advice of MHCLG and Public Health England due to accommodation having shared facilities. The advice from MHCLG is that congregate sleep space services should not be (re)commissioned We have expanded provision of the street offer of accommodation of an

3. Alleviating homeless and rough sleeping

additional 30 beds funded through the Rough Sleeping Initiative. Mobilisation is gradual between July and September 2021.

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## 5. Improving council housing and community involvement

5.1 Slightly off track: Work with tenants to develop a 'decent environment' standard

Currently on hold due to service pressures and other priorities due to Covid-19
Consultation with residents will begin in September 2021 in line with lockdown easing, and a report will be taken to Housing Committee in November 2021

5.2 On track: Develop a fire safety programme in conjunction with tenants and residents

- Sprinklers are now fitted as standard in all council new build homes
- Sprinkler systems at St James's House and Essex Place currently reviewing following feedback from residents
- Council is working to consider the likely impacts of the proposed Building Safety legislation including proposed resident engagement strategy for building safety
- Fire Risk Assessments are carried out regularly to council housing buildings
- Currently engaging consultancy services to support a review of the new building safety guidance and implementation

**5.3 On track:** Review and develop a new tenant and community involvement policy/strategy for housing, ensuring we learn from the lived experience of our clients, meet the 'Involvement and Empowerment' standard and that co-production is at the heart of our tenant and resident involvement work

- New Tenant and Leaseholder Engagement Strategy was approved at Housing Committee in March 2021
- Next stage will be to coproduce an implementation plan with residents' groups to bring to Area Panels in October 2021

5.4 Slightly off track: Extend participatory budgeting

• Report approved at March 2021 Housing Committee, having been deferred from June 2020 due to Covid-19 priorities

**5.5 Slightly off track:** Develop the work undertaken with leaseholders to develop a new leasehold involvement policy, setting out how leaseholders can be supported to be more proactively involved in capital works and other leasehold matters

- Consultation with leaseholders on new planned maintenance and improvement programme contracts has concluded and contracts are now operating. Leaseholders are being consulted where the council has plans to undertake works under these contracts on a block-by-block basis
- Engagement with tenants and leaseholders is underway for proposed projects that will be tendered through the major works framework.
- The council is continuing to update tenants and leaseholders that sit on the 'task and finish' group that is working on the programme. Online sessions are now operating for this group
- The council has completed a survey of all leaseholders and will share the results of this with the Leaseholder Action Group shortly

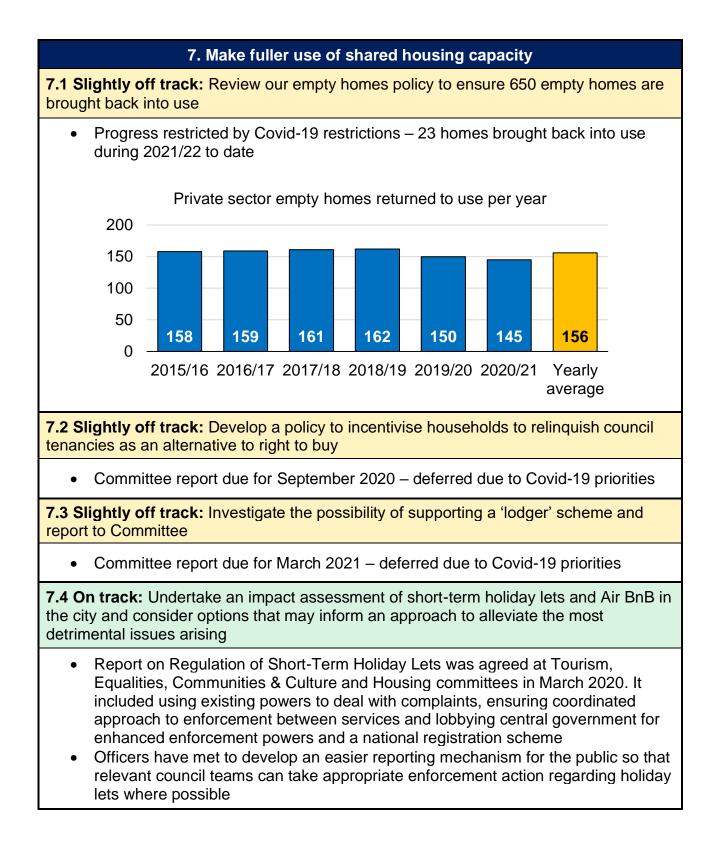
#### 6. Enabling more affordable home ownership

6.1 On track: Work with Community Land Trust (CLT) to develop self-build opportunities

• CLT focus is on affordable rented homes which are likely to be self-build

**6.2 Slightly off track:** Work with Homes for Brighton & Hove and registered providers in the city to develop 500 shared ownership properties for essential workers who live and work in the city

- The Living Wage Joint Venture, Homes for Brighton & Hove, has planning permission for its first two sites totalling 346 homes
- Homes for Brighton & Hove is becoming a delivery company, with 168 Hyde shared ownership homes and 178 rented homes (176 council and 2 Hyde)
- Target completion dates are in early 2023/24



### 8. Alleviating poverty

**8.1 Slightly off track:** Ensure the in house repairs services include measures to: provide opportunities for young people to develop skills for example through apprenticeships; maximise community benefits, including through use of local firms and labour for supply chain as well as planned and major works; and, develop pathways to employment that are inclusive in offering opportunities to all the communities we serve

- Due to the Covid-19 outbreak, the planned and major works procurement was paused as were other areas of the programme, including taking on apprentices
- Some existing apprentices were moved to empty property works so they could physically distance while working, but it has not yet been possible to recruit additional apprentices
- However, the service hope to take on two electrical apprentices in September

**8.2 Slightly off track:** Review arrears policy to ensure all action is taken at the earliest stage, support given and eviction is used as a last resort

- Business Process Review of income collection, including arrears policies, has been delayed while resources have been diverted to the Covid-19 response
- 96.38% of rent collected from council tenants during 2020/21

**8.3 Slightly off track:** Develop an arrears policy for temporary accommodation, which gives tenants the same level of support and assistance as those in permanent accommodation

- Policy is in place for long term temporary accommodation which matches that in council owned housing
- All new emergency accommodation contracts are to have minimal use of or specific service charges under re-procurement, although this has been delayed due to the Covid-19 response

## **Part two: Performance indicators**

The council is responsible for managing 11,700 council owned homes and 2,355 leaseholder homes, as well as providing temporary accommodation for 2,113 households including rough sleepers and others accommodated as a result of the Covid-19 response

	Customer feedback – all Housing services	Target	Q4 2020/21	Q1 2021/22	Status against target	<b>Trend</b> since Q4
9.1	Compliments received from customers	Info	82	73	n/a	n/a
9.2	Stage one complaints responded to within 10 working days	80%	71% (77 of 108)	81% (83 of 102)	G	$\hat{\mathbf{U}}$
9.3	Stage one complaints upheld	Info	50% (54 of 108)	58% (59 of 102)	n/a	n/a
9.4	Stage two complaints upheld	18%	7% (1 of 14)	9% (1 of 11)	G	$\overline{\mathbf{v}}$

	Private sector housing	Target	Q4 2020/21	Q1 2021/22	Status against target	<b>Trend</b> since Q4
10.1	New licences issued for Houses in Multiple Occupation (HMOs)	Info	144	56	n/a	n/a
10.2	HMOs where all special conditions have been met (for licences issued over 12 months ago)	47%	49.8% (821 of 1,649)	52.38% (1,069 of 2,041)	G	$\hat{\mathbf{U}}$
10.3	Private sector empty homes returned to use	32	35	23	R	$\bigcirc$

ŗ	Housing adaptations	Target	Q4 2020/21	Q1 2021/22	Status against target	<b>Trend</b> since Q4
11.1	Private housing – average weeks taken to approve Disabled Facilities Grant applications	10	19.8	23.6	R	$\bigcirc$
11.2	Council housing – average weeks taken to approve applications and commence works	10	5.6	7.9	G	$\bigcirc$

<u></u>	Housing Needs – Housing Options and allocations	Target	Q4 2020/21	Q1 2021/22	Status against target	<b>Trend</b> since Q4
12.1	Households prevented from becoming homeless	187	114	TBC	TBC	TBC
12.2	New households accepted as homeless	Info	40	TBC	n/a	n/a
12.3	Number of households on the social housing waiting list	Info	6,982	TBC	n/a	n/a

	Housing Needs – temporary accommodation	Target	Q4 2020/21	Q1 2021/22	Status against target	<b>Trend</b> since Q4
13.1	Total households in temporary accommodation (homeless and through service level agreements)	Info	2,111	2,113	n/a	n/a
13.2	Rent collected for emergency accommodation (year to date including loss from empty homes)	89.21%	78.35% (£4.5m of £5.7m)	73.90% (£1.2m of £1.6m)	R	$\overline{\nabla}$
13.3	as above but excluding rent loss from empty homes	Info	87.30% (£4.5m of £5.2m	92.56% (£1.2m of £1.2m)	n/a	n/a
13.4	Rent collected for leased temporary accommodation properties	96.10%	96.96% (£7.3m of £7.5m)	94.57% (£1.6m of £1.6m)		Ċ
13.5	as above but excluding rent loss from empty homes	Info	102.21% (£7.3m of £7.1m)	99.60% (£1.6m of £1.6m)	n/a	n/a
amoun	dicator above (like the other rent colle t of rent collected during the year to d It is sometimes possible for the forme	ate compa	red to the ar	nount due w	ithin the s	ame
13.6	Rent collected for Seaside Homes	91.00%	89.81% (£4.5m of £5.0m)	90.31% (£1.1m of £1.3m)		$\mathbf{r}$
13.7	as above but excluding rent loss from empty homes	Info	95.46% (4.5m of 4.7m)	94.30% (£1.1m of £1.2m)	n/a	n/a
13.8	Empty temporary accommodation homes (all types)	For info	112	135	n/a	n/a
13.9	Seaside Homes with a valid Landlord's Gas Safety Record	100%	99.8% (425 of 426)	99.3% (423 of 426)		$\overline{\Box}$
13.10	Leased properties with a valid Landlord's Gas Safety Record	100%	96.9% (625 of 645)	91.4% (571 of 625)	R	$\bigcirc$

	Council housing – supply	Q4 2020/21	Q1 2021/22								
14.1	Additional council homes	31	24								
14.2	at Local Housing Allowance (LHA) rents	61% (19 of 31)	33% (8 of 24)								
*All eig	*All eight homes at LHA rates from Q1 were buy backs for use as temporary housing										
14.3	at 37.5% Living Wage rents	19% (6 of 31)	42% (10 of 24)								
14.4	at 27.5% Living Wage rents	13% (4 of 31)	25% (6 of 24)								
14.5	at social rents	6% (2 of 31)	0% (0 of 24)								
14.6	Council homes sold through the Right to Buy	7	10								
	10 homes sold during Quarter 1, 5 were flats (2 one bed, 3 (1 two bed, 4 three bed).	two bed) and	5 were								
14.7	Net change in the number of council homes – all rent levels	+24	+14								
14.8	Net change in the number of council homes – social and 27.5% Living Wage rent homes only	-1	-4								
14.9	Total council owned homes	11,686	11,700								
assood	The figures in the row above have been adjusted to exclude 11 long term leases to housing assocations, which are no longer categorised as council owned. Total stock of 11,700 includes 10,696 general needs, 877 seniors housing and 127 temporary housing (including dwellings not yet handed over).										

Buy backs by application date	2017/18	2018/19	2019/20	2020/21	2021/22 to date	Total
Total applications	5	53	88	159	56	361
Of which, became purchases	2	32	53	58	0	145
Council declined	1	13	11	15	3	43
Owner declined offer	1	5	12	14	1	33
Owner withdrew	1	3	12	31	5	52
Outcome pending	0	0	0	41	47	88

## 14.10 Council housing – buy backs (Home Purchase and Next Steps / Housing First)

Completed buy backs by rent level	2017/18	2018/19	2019/20	2020/21	2021/22 to date	Total
Completed purchases	1	13	43	64	24	145
general needs social rent	0	0	1	3	0	4
general needs 27.5% Living Wage	0	0	5	18	6	29
general needs 37.5% Living Wage	1	5	24	14	10	54
temporary housing at LHA rates	0	8	13	29	8	58

## Summary of all buy backs since start of programmes, September 2017

Total purchases	Social rent	27.5% LWR	37.5% LWR	LHA rate	No. rent reserve applied	Total rent reserve applied	Net modelled subsidy (surplus) over all properties to date (£)
145*	4	29 54 58 2		26 **	£1.233m ***	£104,000	

\* Of which 127 are flats (4 studio, 52 one bed, 61 two bed, 10 three bed) and 18 are houses (3 two bed, 14 three bed, 1 four bed) \*\* Following Housing Committee decision to use rent reserve to keep rents as low as possible

\*\*\* Applied during 2019/20 - a further £827k is anticipated to be used during 2021/22

Ľ	Council housing – management	Target	Q4 2020/21	Q1 2021/22	Status against target	<b>Trend</b> since Q4						
15.1	Rent collected from council tenants	95.68%	96.40% (£51.0m of £52.9m)	96.38% (£51.3m of £53.2m)	G	$\bigcirc$						
The indicator above measures the forecast amount of rent collected by the end of 2021/22 compared to the forecast amount of rent due during the same period, excluding rent loss from empty properties but including arrears from before.												
15.2	Tenants known to claim Universal Credit (UC)	Info	25% (2,886 of 11,297)	25% (2,837 of 11,292)	n/a	n/a						
15.3	UC tenants in arrears who have an alternative payment arrangement	Info	50% (762 of 1,534)	49% (775 of 1,593)	n/a	n/a						
15.4	Arrears of UC tenants as a proportion of total arrears	Info	69% (£1.3m of £1.9m)	70% (£1.3m of £1.9m)	n/a	n/a						
15.5	Tenants evicted due to rent arrears	Info	0	0	n/a	n/a						
15.6	Tenants evicted due to anti-social behaviour (ASB)	Info	0	0	n/a	n/a						
15.7	New ASB cases reported	Info	208	217	n/a	n/a						
15.8	Closed ASB cases	Info	203	257	n/a	n/a						
15.9	Average days taken to resolve ASB cases	Info	156	148	n/a	n/a						
15.10	Active ASB cases (quarter end)	Info	295	255	n/a	n/a						
15.11	Surveyed ASB victims satisfied with how their case was handled (year to date)	85%	78% (7 of 9)	50% (2 of 4)	R	$\bigcirc$						
is looki	mber of survey responses has been ng into ways to boost the response entative picture of satisfaction with A	rate in orde	er to provide a			service						
15.12	Tenancies sustained following difficulties	98%	95% (21 of 22)	92% (22 of 24)	R	$\bigcirc$						

Ľ	Council housing – management	Target	Q4 2020/21	Q1 2021/22	Status against target	<b>Trend</b> since Q4
15.13	Average re-let time (calendar days) excluding time spent in major works	21	105 (103 lets)	88 (108 lets)	R	$\bigcirc$
15.14	Average 'key to key' empty period (calendar days) including time spent in major works	Info	156 (103 lets)	122 (108 lets)	n/a	n/a
15.15	Empty council homes (includes new homes)	Info	311	301	n/a	n/a

1	Council housing – repairs and maintenance	Target	Q4 2020/21	Q1 2022/22	Status against target	<b>Trend</b> since Q4
16.1	Emergency repairs completed within 24 hours	99%	98.3% (3,377 of 3,437)	97.7% (3,129 of 3,204)		$\bigcirc$
16.2	Routine repairs completed within 28 calendar days	92%	65.9% (2,572 of 3,902)	69.7% (2,845 of 4,081)	R	$\hat{\mathbf{U}}$
16.3	Average time to complete routine repairs (calendar days)	15	41	36	R	$\bigcirc$
16.4	Appointments kept as proportion of appointments made	97%	97.9% (6,653 of 6,798)	97.9% (6,357 of 6,492)	G	$\langle \neg \rangle$
16.5	Tenants satisfied with standard of repair work	96%	96% (1,291 of 1,351)	98% (889 of 903)	G	$\hat{\mathbf{U}}$
16.6	Repairs completed at first visit	92%	90.2% (6,622 of 7,339)	89.5% (6,522 of 7,285)	R	$\bigcirc$
16.7	Repairs Helpdesk – calls answered	Info	94% (18,695 of 19,786)	TBC	n/a	n/a
16.8	Repairs Helpdesk – average call answering time (seconds)	Info	37	TBC	n/a	n/a

Page **20** of **22** 

<u>م</u>	Council housing – repairs and maintenance	Target	Q3 2020/21	Q4 2020/21	<b>Status</b> against target	<b>Trend</b> since Q3
16.10	Dwellings meeting Decent Homes Standard	100%	91.88% (10,747 of 11,697)	91.88% (10,750 of 11,700)	R	
16.11	Energy efficiency rating of homes (out of 100)	76.8	68.0	68.0	R	$\left< \begin{array}{c} \square \\ \square \\ \square \\ \blacksquare \\$
16.12	Council homes with a valid Landlord's Gas Safety Record	100%	100% (10,026 of 10,026)	100% (10,043 of 10,043)	G	
16.13	Lifts – average time taken (hours) to respond	2	2.8	5.2	R	Ċ
16.14	Lifts restored to service within 24 hours	95%	96% (301 of 303)	91% (215 of 236)	R	$\bigcirc$
16.15	Lifts – average time taken (days) to restore service when not within 24 hours	7	5	9		$\bigcirc$

Please note that new performance indicators relating to planned and major works are currently being developed and will accompany future versions of these performance reports. Updates are as follows:

• Planned works and improvement programmes Long term agreements with contractors to deliver planned maintenance and improvement programmes are now in place and planned programmes are underway.

• Major Capital Works framework (MCW) update The mobilisation period for the framework is now being complete and the first round of minicompetitions for proposed projects will commence shortly. Engagement with tenants and leaseholders for projects ahead of tendering is also underway.

<sup>1</sup>	Leaseholder disputes	Q4 2020/21	Q1 2021/22		
17.1	Stage one disputes opened	3	0		
17.2	Stage one disputes closed	1	3		
17.3	Active stage one disputes (end quarter)	22	19		
17.4	Stage two disputes opened	0	3		
17.5	Stage two disputes closed	1	1		
17.6	Active stage two disputes (end quarter)	1	3		
17.7	Stage three disputes opened	1	0		
17.8	Stage three disputes closed	0	0		
17.9	Active stage three disputes (end quarter)	2	2		
The figures in this table count individual disputes, which can involve one or several leaseholders because they range in scale in complexity. The Covid-19 pandemic and lockdown restrictions has made it harder to arrange the home inspections required to resolve many disputes					